

Mark Kriger • Yuriy Zhovtobryukh

Strategic Leadership for Turbulent Times

palgrave
macmillan

CONTENTS

Part I Foundations of Strategic Leadership	1
1 Reimagining Strategic Leadership	3
2 Generic Approaches to Strategic Leadership: Stars, Teams, Clans, and Networks	17
Part II Strategies for Dealing with Complexity and Change	31
3 An Overall Model of Strategic Leadership	33
4 Dynamic Coalitions and Five Levels of Strategy: Playing Multidimensional Chess	61
Part III Leadership Wisdom, Inner Meaning and Creating Healthy Organizations in the Long Term	81
5 The Role of Charismatic, Transformational, and Transactional Leadership	83

6 Strategic Leadership Wisdom	93
7 Creating Truly Healthy Organizations in the Long Term	115
Part IV Putting it All Together	135
8 Advice for Strategic Leaders in Turbulent Times	137
References	151
Index	159